UNIVERSITY OF TORONTO MISSISSAUGA CAMPUS COUNCIL

MAY 28, 2015

MINUTES OF THE MEETING OF THE CAMPUS COUNCIL held on May 28, 2015 at 4:10 p.m. in the Council Chambers, William G. Davis Building, University of Toronto Mississauga.

Professor Hugh Gunz, Vice-Chair
Professor Deep Saini, Vice-President & Principal
Dr. Kelly Akers
Mr. Nabil Arif
Mr. Lee Bailey
Ms Sara da Silva
Mr. Kevin Golding
Mr. Simon Gilmartin
Ms Paula Hannaford
Ms Megan Jamieson
Professor Angela Lange
Mr. Sheldon Leiba
Dr. Joseph Leydon
Mr. Leonard Lyn
Ms Judith Poë
Mr. Glenn Thompson
Mr. Douglas Varty

Non-Voting Assessors:
Professor Amy Mullin, Vice-Principal Academic & Dean
Mr. Paul Donoghue, Chief Administrative Officer

Regrets:
Mr. John Switzer
Mr. Jeff Collins
Dr. Rav Kumar
Mr. Nykolaj Kuryluk
Ms Alice Li
Ms Mariam Munawar
Mr. David Szwarc

In Attendance:
Ms Diane Crocker, Registrar & Director of Enrolment Management
Mr. Malcolm Lawrie, Assistant Vice-President, University Planning Design & Construction

Secretariat:
Mr. Louis Charpentier, Secretary of the Governing Council
Ms Sheree Drummond, Deputy Secretary of the Governing Council
Ms Cindy Ferencz Hammond, Director of Governance
Ms Mariam Ali, Committee Secretary

1. Chair’s Remarks

Professor Hugh Gunz, Vice-Chair informed members that Mr. John Switzer was regrettfully unable to attend the meeting due to a prior engagement. Professor Gunz welcomed members to the last meeting of UTM Campus Council for the academic year and reflected on Council’s work over the past year. The Chair thanked members for their valuable advice and oversight to administrators as they brought forward matters that fell within the terms of reference of Campus Council.

2. Report of the Vice-President & Principal

Professor Saini thanked all those who had participated in governance throughout the year, including the Chairs of each respective body. He reminded members that his six month administrative leave would begin on July 1, 2015 and that he would develop further the priorities and vision of UTM as an institution, and gather feedback and input. Professor Saini reflected on his term, noting that over the last 5 years UTM had been on an upward trajectory of positive change. He noted that no individual person was responsible for this feat, but that every person at UTM had been involved and engaged at a level that has led to the success of the institution.

Professor Saini informed members that Professor Amy Mullin, Vice-Principal Academic & Dean had begun her term in 2010 and would be finishing her term at the end of the current calendar year. He noted that her many accomplishments during her term included the development and implementation of the UTM Academic Plan. Professor Mullin would go
for a one year administrative leave at the completion of her term, after which she would return to teaching and research in the Department of Philosophy. Professor Saini also highlighted Mr. John Switzer’s contributions to UTM as Chair of Campus Council and in his many other volunteer roles. He invited members to the Alumni Awards reception immediately following the Council meeting, which would celebrate the accomplishments of the three award winners, Dr. Terrence Donnelly, Mr. Alfredo Tan and Ms Kirsten Stewart.

As part of his highlight on student organizations, Professor Saini invited members of the UTM Debating Club to present1, in particular Mr. Talha Mahmood, outgoing President who was joined by Mr. Bilal Sandela and Mr. Siddharth Singh, incoming Co-Presidents and Mr. Sheheryr Nisar, Vice-President, Finance. Mr. Mahmood thanked Professor Saini, Professor Mullin and Mr. Mark Overton for their support and encouragement throughout the year. He informed members that the UTM Debating Club had been founded in 2011, and incorporated the Model United Nations (MUN) in 2013. The Club provided training on a bi-weekly basis in addition to participation in tournaments and conferences. Some of the events held by the club included the Great Professor’s Debate, the Debate on Afghanistan, the Harvard National MUN in 2014 and the 1st Annual UTM Debating Tournament among others. Mr. Mahmood noted that this past year had been the first time UTM had participated at the Harvard MUN and had been ranked amongst the top 75 teams in North America, winning 3 awards for Outstanding Delegate. In the fall of 2014, the UTM Debating Club hosted #SaugaSpeaks: Mayoral Debate on Youth, which was attended by 400 individuals, covered by seven news outlets and trended sixth on twitter in Canada. Mr. Muhammad highlighted for members upcoming events which included expanding the UTM Debating Tournament, participating in a UTM MUN conference and the continuation of annual events and training. Mr. Mahmood listed the many debating tournaments and MUN conferences which Club members were enrolled in for the upcoming year. A member commented on his positive experience as a previous member of the UTM Debating Club and commended the Club’s leadership on their efforts.

3. Capital Project: University of Toronto Mississauga Biology Greenhouse – Project Schedule

The Chair advised members that Council considered project planning reports and recommended to the Academic Board approval in principle of such projects as was determined by the Policy on Capital Planning and Capital Projects. The Chair reminded members that non-financial aspects of the project planning reports were considered in open session and financial aspects including overall costs and amounts derived from various sources were considered in camera. The Chair informed members that the Project Planning Report dated October 12, 2013 was recommended for approval by the Campus Affairs Committee on November 11, 2013 and by this body on December 9, 2013. The project had been approved in principle by the Academic Board and confirmed by the Executive Committee at its meeting on March 27, 2014. The Executive Committee, which was considering this item for confirmation at its February 12, 2014 meeting, deferred its decision to its next meeting in order to gather more information and subsequently approved a reduced total project cost (TPC) on March 27, 2014. Business Board approved the execution of project at its meeting on January 27, 2014. The Chair advised members, that since that time the TPC had increased and as such, according to the Policy on Capital Planning and Capital Projects, the same authority, which provided the original authorization, must approve the revised budget.

The Chair invited Dr. Leydon, Chair of the Campus Affairs Committee, to advise members on the discussion that occurred on this item at its meeting held on April 27, 2015. Dr. Leydon noted that members were in support of the project and had discussed the potential disruption to Lot 9 during construction, which they were advised would be minimal and accounted for in the original project planning report. Dr. Leydon invited Mr. Malcolm Lawrie, Assistant Vice-President, University Planning Design & Construction to present the item. Mr. Lawrie pointed2 members to the proposed project site and site context plan. Mr. Lawrie reviewed the revised schedule for the project, and emphasized for members that the project scope and size had not changed. Mr. Lawrie stated that the greenhouse would be fully operational for occupancy in August, 2016.

4. Presentation by Professor Ulli Krull, Vice-Principal, Special Initiatives

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1 A copy of the presentation is attached as Attachment A.
2 A copy of the presentation is attached as Attachment B.
The Chair invited Professor Ulli Krull, Vice-Principal, Special Initiatives to provide an overview of his role. Professor Krull informed Council that the Vice-Principal, Special Initiatives was responsible for oversight of major new UTM-wide initiatives, engagement with appropriate academic units, collaboration with external stakeholders and senior administration and representation of UTM at select external organizations. He noted that the motivation for his office was to address core quality and unique opportunities for UTM within a tri-campus U of T system that had a tendency towards interdisciplinary interactions. Professor Krull advised that UTM had created a cultural perspective that focused on departmental strength and the facilitation of cross-disciplinary undergraduate/graduate programming and research. He noted that the Institute for Management and Innovation (IMI) was an excellent example of cross disciplinary endeavours and had created new opportunities for faculty, staff, students and recruitment. Professor Krull highlighted potential future endeavours for UTM. He advised members of two graduate programs, one for which a proposal was being developed with the working title of Master of Management of Urban Innovation, and another involving support from a number of programs at UTM being the new Master of Translational Research in the Health Sciences (Faculty of Medicine) that will start in September 2015. He also highlighted current initiatives under development, which included continued discussion to bring academic programming associated with the Faculty of Applied Science and Engineering at UTM, partnerships with the Research Innovation Commercialization Centre, Banting and Best Centre for Innovation and Entrepreneurship, and support of entrepreneurship education and activities through the Campus Linked Accelerator program. The Chair commented on how many wonderful initiatives are developed at UTM, and commended Professor Krull for spearheading a majority of them.

5. Report of the Academic Affairs Committee: Presentation by the Chair, Ms Judith Poë

The Chair invited Ms Judith Poë, Chair of the Academic Affairs Committee (AAC), to provide a report to Council members on its business. Ms Poë noted the terms of reference for Campus Council and the AAC did not allow Council to consider a significant amount of academic business. She added that the Committee had taken on recommendations made by the Committee to Review the Campus Councils, specifically those pertaining to increasing the amount of meaningful discourse and the awareness of and participation in the governance process. Ms Poë provided an overview of items the AAC had considered and the decisions made within the last year. These included the addition of 69 undergraduate courses, two new minor programs and new combined degree programs. She also noted the closures of the Human Resources Specialist and Human Resources and Industrial Relations major programs. Ms Poë explained to members the processes surrounding external reviews and the outcomes of the Economics and Sociology departmental reviews. She noted that strategic topics for information were relayed to the Committee including presentations on accommodations for students with disabilities, first year academic and transition support, student academic societies and admissions and enrolment. Ms Poë expressed her thanks to Professor Amy Mullin, Vice-Principal Academic and Dean, the Secretariat and Committee members for their contributions in facilitating the work of the Committee.

CONSENT AGENDA

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and that Item 8 - Report of the Previous Meeting, be approved.

6. Report on UTM Capital Projects – as at May 7, 2015 (for information)

7. Reports for Information
   a) Report 12 of the Agenda Committee (May 14, 2015)

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3 A copy of the presentation is attached as Attachment C.
4 A copy of the presentation is attached as Attachment D.
b) Report 12 of the Academic Affairs Committee (April 30, 2015)
c) Report 11 of the Campus Affairs Committee (April 27, 2015)


9. Business Arising from the Report of the Previous Meeting

10. Date of the Next Meeting – Thursday, June, 18 2015 at 4:10 p.m. (reserve date)

The Chair reminded members that the next meeting of the Committee was a reserve date scheduled for Thursday, June 18, 2015. He advised the Secretariat would provide notice if the reserve meeting dates were to be cancelled.

11. Question Period

In response to a member’s question, Ms Diane Crocker, Registrar and Director of Enrolment Management, advised that the current strikes at the high school level would impact admissions in two ways. In particular, how students would make up for missed curriculum was of concern as this would impact their academic transition into first year studies. Secondly, the admissions office had handled a significant number of inquiries from students and parents regarding the impact of the strike on offers of admission, which had been sent prior to the start of the strike.

12. Other Business

The Chair thanked the Chairs and Vice-Chairs of the Standing Committees, Ms Judith Poë, Professor Angela Lange, Dr. Joseph Leydon and Mr. Nick Kuryluk for their contributions throughout the year. He also thanked the assessors to the bodies for their diligence in bringing business forward for governance consideration, namely Professor Amy Mullin, Professor Bryan Stewart, Mr. Paul Donoghue, Mr. Mark Overton and Professor Deep Saini. He additionally thanked all those members who had served on Council over the past year and those whose had completed their terms. The Chair then invited Ms Judy Goldring, Chair of Governing Council, to make some remarks.

Ms Goldring noted the contributions of members of Council and the critical role played by members in the maturation of the tri-campus structure. Ms Goldring congratulated Professor Gunz on his upcoming role as Chair of the UTM Campus Council and noted that though Mr. Switzer was not able to attend she would acknowledge his governance contributions. Ms Goldring informed members that over the course of his six years as an alumni governor, Mr. Switzer had made significant contributions to governance at the University of Toronto, not the least of which had been his critical role in the implementation of the tri-campus governance structure. Mr. Switzer had served as a member of the Task Force on Governance Implementation Committee and then as the inaugural Chair of the UTM Campus Council, providing leadership in its nascent stages. Most recently he also served as a member of the Committee to Review the Campus Councils where he brought his characteristic laser focus on questions of good governance. In addition, over the course of his time as an alumni governor he served on an impressive number of Boards and Committees, which included the Audit Committee, Business Board which he Chaired for three years, Pension Committee which he served as inaugural Chair and then as Vice-Chair, Planning and Budget Committee, Senior Appointments and Compensation Committee, University Affairs Board of which he was the Vice-Chair, and lastly his seat at the Executive Committee table. Ms Goldring commended the number of bodies with which he was involved and in several cases in a leadership role and noted it was a testament to his consummate dedication and commitment to the University of Toronto and to the University of Toronto Mississauga. She noted Mr. Switzer’s regular and active presence here at UTM and the impact that he has had. He was equally active and present on the St. George campus and as a volunteer had set an incredibly high standard of engagement. On behalf of his colleagues on the Governing Council and on the Campus Council, Ms Goldring sincerely thanked Mr. Switzer for all that he has contributed, and for his passion for this campus and for the University. Ms. Goldring advised members that Mr. Switzer will be presented with a token of our gratitude at the upcoming Governing Council meeting in June.

IN CAMERA SESSION
The Committee moved in camera.

13. Appointments: 2015-16 University of Toronto Mississauga Campus Council Members Standing Committee Assignments

On motion duly moved, seconded, and carried

YOUR COMMITTEE APPROVED,

That the recommended appointments of members of the UTM Campus Council to the Standing Committees and related leadership roles, as recommended by the Nominating Committee, and as specified in the documentation dated May 21, 2015, be approved for one year terms, effective July 1, 2015, subject to changes in the Terms of Reference of the UTM Campus Council.


On motion duly moved, seconded, and carried

YOUR COMMITTEE RECOMMENDS,

THAT the recommendation regarding the University of Toronto Mississauga Biology Greenhouse – Total Project Cost, contained in the memorandum from Mr. Paul Donoghue, Chief Administrative Officer, UTM, dated May 21, 2015, be approved.

The Committee returned to open session.

The Chair reminded members that the meeting was to be followed by a Reception and the Alumni Awards of Distinction, at Lislehurst, starting at 6:30 p.m. - Campus Council members were cordially invited.

The meeting adjourned at 6:13 p.m.

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Secretary        Chair
June 3, 2015
INTRODUCTION

- FOUNDED IN 2011
- INCORPORATED MUN IN 2013
- TRAINING
- TOURNAMENTS AND CONFERENCES
EVENTS & ACHIEVEMENTS (2013-2014)

- GREAT PROFESSOR’S DEBATE
- DEBATE ON AFGHANISTAN
- HARVARD NATIONAL MUN 2014
- 1ST ANNUAL UTM DEBATING TOURNAMENT


- HOSTED #SAUGASPEAKS: MAYORAL DEBATE ON YOUTH
- TEAM SELECTION FOR HARVARD NATIONAL MUN 2015
- HARVARD NATIONAL MUN 2015
- 1ST ANNUAL UTM MUN CONFERENCE
- WON “THE MOST COORDINATED CLUB OF THE YEAR” AWARD AT UTMSU CLUBS APPRECIATION NIGHT
LOOKING AHEAD

• 2nd Annual UTM Debating Tournament (October)
• 2nd Annual UTM MUN Conference (January)
• Great Professor’s Debate
• Training and Team Selection

DEBATING TOURNAMENTS 2015

• Hart House Invitational (October)
• Chancellor’s Cup at Queen’s University (November)
• British Parliamentary Championship at the University of Western Ontario (November)
• Winter Carnival at McGill University (January)
• Seagram at Wilfrid Laurier University (January)
• Monkhouse at York University (February)
• Luebke Cup at Brock University (February)
MUN CONFERENCES 2015

- QMUNI (NOVEMBER)
- MCMUN (JANUARY)
- HNMUN (FEBRUARY)
- NAMUN (FEBRUARY)
- WORLDMUN (MARCH)

THANK YOU
UTM BIOLOGY GREENHOUSE

PROJECT SITE

UTM Campus Council May 28, 2015

Proposed Site

UTM Campus Council May 28, 2015
UTM CAMPUS COUNCIL
May 28, 2015

Professor Ulrich Krull
Vice-Principal, Special Initiatives

VICE-PRINCIPAL: SPECIAL INITIATIVES

• OVERSEES MAJOR NEW INITIATIVES OF UTM-WIDE SCOPE

• ENGAGES WITH APPROPRIATE ACADEMIC UNITS

• WORKS COLLABORATIVELY TO ENGAGE EXTERNAL STAKEHOLDERS

• WORKS CLOSELY WITH SENIOR ADMINISTRATION TO DEVELOP FINANCE AND BUSINESS PLANS

• REPRESENTS UTM AT SELECTED EXTERNAL ORGANIZATIONS
The VP-Special Initiatives position allows exploration and potential instigation of major strategic opportunities for UTM – a catalytic role deriving guidance from academic and strategic planning.

It is a position that asks “what if” in response to aspirations.

MOTIVATION

How can UTM in a tri-campus University of Toronto system address core quality and concurrently offer complementary opportunities for the system?
UTM OPPORTUNITIES

Talent agenda – student experiential learning

**Partners**

City, and Mississauga Board of Trade
Research Innovation Commercialization Centre
Advantage Mississauga

*Career Centre - new job-preparedness program, deemed suitable for the Co-Curricular Record*

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UTM OPPORTUNITIES

Support of entrepreneurship education and activities:

The Campus-Linked Accelerator Program and development of the Innovation Cube (I-Cube) associated with the Institute for Management and Innovation

Partnering with the:
Research Innovation Commercialization Centre
Banting and Best Centre for Innovation and Entrepreneurship
UofT COLLABORATIVE OPPORTUNITIES

Institute for Management and Innovation:
Master of Urban Innovation program (proposal development)

Faculty of Medicine:
Master of Translational Research in the Health Sciences (MHSc), launching in Sept/15 (interactions with IMI, ICCIT, MScBMC)

City of Mississauga – assisting with:
• Planning for commercialization/innovation/accelerator centre
• Life sciences initiatives; hiring of new City staff appointee
• New Office for Emergency Management; internship students, faculty contacts and presentation material for City Council

Developing programming that reflects the needs of the community:
WHY? – These sectors represent the major local receptors for our graduates

- Life Sciences
- Finance, Insurance, Real Estate
- Information and Communication
- Automotive and Aerospace

Institute for Management and Innovation; Mississauga Academy of Medicine
Institute for Management and Innovation
Institute of Communication, Culture, Information and Technology

Directions being explored for Undergraduate courses/programs

<table>
<thead>
<tr>
<th>Undergraduate</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year 4</th>
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</thead>
<tbody>
<tr>
<td>MIS Minor</td>
<td>MIS Minor</td>
<td>MIS Minor</td>
<td>MIS Minor</td>
<td>MIS Minor</td>
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<tr>
<td>Core course; management of innovation for sciences</td>
<td>CHM299Y Team Innovation Projects</td>
<td>CHM399Y Team Innovation Projects</td>
<td>499Y - industry internships</td>
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<td>CHM ENG + MIS Minor</td>
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<tr>
<td>IAS Major + MIS Minor</td>
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<td>PEY</td>
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MIS - Management of Innovation for Sciences
IAS - Integrative Applied Sciences
Directions being explored for Graduate courses/programs

<table>
<thead>
<tr>
<th>Graduate Masters</th>
<th>PhD</th>
<th>Post-graduate PhDs</th>
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<tbody>
<tr>
<td>MSc integrative Sciences - focus on medical and environmental technologies and applications</td>
<td>PhD integrative Sciences - focus on medical and environmental technologies and applications</td>
<td>Training program in science innovation and business; core course + science consultant role</td>
</tr>
<tr>
<td>M.Biotech streaming to include medical technology; joint courses with integrative Sciences</td>
<td>M.Biotech entrepreneurship team course</td>
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<tr>
<td>MScSM joint courses with integrative Sciences with environmental overlap</td>
<td>Core courses in integrative Sciences serve as elective courses in Innovation for other PhD students</td>
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<tr>
<td>MSc FSc</td>
<td>Continuing Education Certificate in Professional Development - Business Practices for Scientists REVISED</td>
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<tr>
<td>M.Eng course offerings at UTM</td>
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</table>

TRADITIONALLY THE ACADEMIC STRUCTURE OF A LARGE UNIVERSITY TENDS TOWARDS DISCIPLINARY SEPARATION
DEPARTMENTAL STRENGTH AT THE DISCIPLINARY/RESEARCH CORE

AND

FACILITATION OF CROSS-DISCIPLINARY UNDERGRADUATE/GRADUATE PROGRAMMING AND RESEARCH
FURTHER FACILITATION OF INTERACTIONS

- Anthropology
- Biology
- Chemical and Physical Sciences
- Economics
- English and Drama
- Language Studies
- Geography
- Historical Studies
- Management
- Mathematical and Computational Sciences
- Philosophy
- Political Science
- Psychology
- Sociology
- Visual Studies

INSTITUTE OF CULTURE, COMMUNICATION, INFORMATION AND TECHNOLOGY

INSTITUTE FOR MANAGEMENT AND INNOVATION

CENTRE FOR SOUTH ASIAN CIVILIZATIONS

? UNIQUE POSITIONING WITHIN THE UNIVERSITY?

INSTITUTE OF CULTURE, COMMUNICATION, INFORMATION AND TECHNOLOGY

INSTITUTE FOR MANAGEMENT AND INNOVATION

AN INSTITUTE FOR ARTS AND HUMANITIES?

AN INSTITUTE FOR INTEGRATED BIOMEDICAL SCIENCES AND COMMUNITY HEALTH?

AN INSTITUTE FOR SECURITY, SAFETY AND FORENSICS?
9
COMMITTEE TO REVIEW THE CAMPUS COUNCILS

Recommendations to Enhance Current Practice:

c) Increasing the amount of meaningful discourse.
  - Invite additional expertise on an ad hoc basis to inform discussion related to items such as academic programs.
  - Implement mechanisms which address the specific need for open and robust dialogue of academic matters with the participation of the senior academic Administrators.
  - Provide information on proposals that are in planning and development stages and which may potentially come before the governance body at a later time.

d) Awareness of and Participation in the Governance Process

State that an expectation of membership in a governing body is to communicate news of the business of governance to members of their estates.
APPROVALS

- 69 new courses and a host of minor undergraduate curriculum changes
- 2 new minor programs: Forensic Science & Education Studies
- Master of Management and Professional Accounting (MMPA) 12 month program
- New Combined Degree Programs: Masters of Science in Sustainability Management (MScSM) & Honours Bachelor of Science & Honours Bachelor of Arts, UTM Geography
- Closures: Human Resources Specialist program & Human Resources and Industrial Relations (HRIR) Major program

RECEIVED FOR INFORMATION

- External Reviews of Academic Departments
  - Economics
  - Sociology
- Annual Reports
  - UTM Library
  - Committee on Standing, Office of the Registrar
  - Academic Appeals Subcommittee
STRATEGIC TOPIC PRESENTATIONS

- Accommodations for Students with Disabilities
- First Year Academic and Transition Support
- Admissions & Enrolment
- International Academic Priorities
- Office of the Vice-Principal Research
- Student Academic Societies

THANKS TO THOSE WHO FACILITATE THE WORK OF THIS COMMITTEE

- Vice-Principal Academic and Dean, Amy Mullin
- Secretary to Governing Council, Louis Charpentier
- UTM Director of Governance, Cindy Ferencz Hammond
- Committee Secretary, Mariam Ali
- Committee Members