

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 181 OF THE PLANNING AND BUDGET COMMITTEE**

**April 4, 2018**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on April 4, 2018, at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

David Dubins (In the Chair)  
Cheryl Regehr, Vice-President and Provost  
Cristina H. Amon  
Adalsteinn Brown  
Gilbert Delgado  
Joseph Desloges  
Zhong-Ping Feng  
Andrea Gonzalez  
Ira Jacobs  
Normand Labrie  
Mark Lautens

Scott Mabury  
Maureen MacDonald  
Catherine Riddell  
Trevor Rodgers, Executive Director,  
Planning and Budget  
Susan Senese  
Andrew Szende

**Non-voting-Assessor:**  
Gilbert Delgado

**Regrets:**

Suzanne Conklin Akbari (Vice-Chair)  
Susan Froom  
Stephen R. Julian  
Ernest W.N. Lam  
David Palmer  
Mr. Adrian Turner

**Secretariat:**

Joan Griffin, Secretary

**In Attendance:**

Professor Trevor Young, Vice-Provost, Relations with Health Sciences  
Professor Greg Evans, Faculty of Applied Sciences and Engineering  
Elizabeth Cragg, Director, Office of the Vice-President University Operations  
Archana Sridhar, Assistant Provost

**OPEN SESSION**

ITEMS 3, 4 and 6 ARE RECOMMENDED TO THE ACADEMIC BOARD FOR APPROVAL. ALL OTHER ITEMS ARE REPORTED FOR INFORMATION ONLY.

**1. Chair's Remarks**

The Chair called the meeting to order and welcomed members and guests.

**2. Assessors' Reports**

The Provost gave a summary report of the recently released Ontario Provincial Budget, noting that it provided a multi-year window of overall funding until 2020, and included \$1.2B in additional OSAP funding designed to meet increased need and demand but no increase in base level operating funds over the next two years. Of \$240M of targeted new investment in the sector, \$157M would be available in 2018 for one-time-only costs to mitigate Bill 148 (Fair Workplaces, Better Jobs Act, 2017) and \$40M for each of the next three years to support "PSE Talent Advantage" costs. Funding would be made available to support mental health, career-ready programming, and specialized grant support for ONCAT and other third-party support. The overall increase to the PSE sector in the budget was 1.6%; however, the Provost explained, base level funding was expected to decrease below the 2017-2018 level by 2020-21.

The Provost presented an overview of the Tri-Campus Review that she and the President announced on March 29, 2018.. In her remarks, Professor Regehr noted that the structure of the review would mirror the multi-pillar approach of the Budget Model Review, and would look at tri-campus structures and tri-campus relationships across five pillars: Academic Planning and Academic Change; Graduate Units; Student Services; Administrative Structure; and Budget Relationships (the latter to be undertaken as part of the Budget Model Review). A Steering Committee has been announced, and tasked with coordinating issues arising from the working groups, reviewing working group outcomes, and making overall recommendations for changes to policy, procedures and practices. The Steering Committee is expected to complete its work by Mid-2019, and could recommend policy changes and other initiatives that would be reported to governance.

Vice-President Scott Mabury provided an update on the SIF Program and the Greenhouse Gas Retrofit Program (GGRP), confirming that 56 SIF projects would be on track to finish by April 30, 2018. He noted that when projects did not adhere to the ambitious timeline of the Program, they would be removed from the list, and others added in to capitalize on the funding available for projects. In a response to a member's question, Vice-President Mabury indicated that the University's willingness to provide additional project funding and to be nimble in the determination projects has led to the success of SIF, and that a similar approach to GGRP would allow for projects to be completed on schedule by April 1, 2019.

**3. Proposal to establish the Institute for Studies in Transdisciplinary Engineering Education and Practice as an EDU:A, effective July 1, 2018, Faculty of Applied Science and Engineering (for recommendation)**

The Provost provided introductory remarks, explaining the multi-disciplinary nature of the Extra-Departmental Unit Type A (EDU: A) and how each EDU differed, clarifying that an EDU: A permits faculty appointments, may offer degree programs, and may administer research funding.

Cristina Amon, Dean of the Faculty of Applied Science and Engineering, and Professor Greg Evans, President's Teaching Award winner and a lead proponent of the proposed EDU, spoke to the development of the Institute proposal and indicated that it was supportive of the Faculty's academic plan and aspirations to become a world leader in engineering education and related scholarship. Professor Evans explained that the Institute programming furthered students' opportunities to broaden educational competencies in leadership, engineering communication and engineering business. The Institute would be home to nine teaching stream faculty members and support collaboration through additional budgetary and non-budgetary cross-appointments; it would also support the Collaborative Specialization in Engineering Education offered with OISE, as well as several undergraduate courses and certificate programs.

In response to a member's question, Dean Amon and Professor Evans clarified that the Institute will not be offering its own undergraduate degree programs. Several members commented on the strength of the proposal and the innovative nature of the Institute.

On motion duly moved, seconded and carried

YOUR COMMITTEE RECOMMENDS

THAT the proposal to establish the Institute for Studies in Transdisciplinary Engineering Education and Practice as an Extra-Departmental Unit Type A, be approved effective July 1, 2018.

**4. Renewal and proposed revisions "TAHSN Associate member affiliation agreement" Template Agreement (for recommendation)**

Trevor Young, Vice-Provost, Relations with Health Care Institutions and Dean, Faculty of Medicine, introduced the final affiliation agreement templates for this governance year. He explained that the agreements were important to the University's relationship with TAHSN Associate member hospitals and provided an update to templates introduced in 2013. Revisions capture legislative and or policy changes, changes to the relationship

with these four institutions (consisting of six hospital sites), and provide greater clarity for administrators.

The Associate member affiliation agreements relate to part-time appointment and cross-appointed faculty at the hospital sites, including Credit Valley Hospital, which is of central importance to students in the Mississauga Academy of Medicine (MAM). The revisions reflect consultations that were undertaken across the University throughout the entire renewal and revision process, and provide flexibility to address complex organizations and situations.

In anticipation of member comments, Vice-Provost Young confirmed that most students would be covered by Workplace Safety Insurance Board (WSIB) or the University's private insurance provider, and that fundraising would be undertaken jointly and resulting donations would be counted by both parties.

A member remarked on the importance of these types of agreements for students and no questions were received for Vice-Provost Young.

On motion duly moved, seconded and carried

#### YOUR COMMITTEE RECOMMENDS TO THE ACADEMIC BOARD

- (a) THAT the revised template for affiliation agreements between the University of Toronto and the Toronto Academic Health Science Network Associate member hospitals be approved, effective immediately;
- (b) THAT the President, or designate, be authorized to sign such agreements on behalf of the Governing Council, provided that the agreements conform to the approved template; and
- (c) THAT the agreements signed under the provisions of this resolution be filed with the Secretary of Governing Council.

#### **5. *Annual Report of the Executive Committee of the Capital Project and Space Allocation Committee (CaPS) (for Information)***

The Board received an annual informational presentation from Gilbert Delgado, Chief of University Planning, Design & Construction, on behalf of the Executive Committee of the Capital Project and Space Allocation Committee (CaPS), which reviewed the eight capital projects submitted into governance with budgets of less than \$5M. Mr. Delgado provided a "show-and-tell" of projects and updated the status of each for the Board.

Members engaged during the presentation with a variety of questions including, how often projects go over budget, whether design-build is generally used on campus projects, and whether advocacy with municipal government helps to shorten timelines for permitting of projects. In response to these questions, Mr. Delgado and Professor Scott Mabury, Vice-President University Operations, responded that projects generally stay within budget but challenges with timeliness of completion are more common, and that a system-wide project tracking system was to be implemented that would allow metric collection on a number of variables including time to completion and budget overages on a programmatic and per project basis. It was further noted that when unanticipated infrastructure problems such as insufficient power to a site, interrupt a project, it is the responsibility of the division undertaking the work to remediate the work within the costs of the project. Mr. Delgado noted that, normally, preparatory work would be undertaken to prevent such occurrences and associated delays.

The Chair thanked Mr. Delgado and Professor Mabury for the presentation.

#### **CONSENT AGENDA**

On a motion duly moved, seconded and carried

YOUR COMMITTEE APPROVED

THAT the consent agenda be adopted and items approved.

#### **6. Report of the Previous Meeting - Report No. 180, February 28, 2018**

Report Number 180 (February 28, 2018) was approved.

#### **7. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

#### **8. Date of Next Meeting – Wednesday, May 9, 2018**

The Chair reminded members that the next meeting was scheduled for Wednesday, May 9, 2018, from 4:10 – 6:00 p.m.

#### **9. Other business**

There were no items of other business.

The meeting adjourned at 5:40 p.m.

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Secretary

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Chair

April 5, 2018