

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**REPORT NUMBER 182 OF THE PLANNING AND BUDGET COMMITTEE**

**May 9, 2018**

To the Academic Board,  
University of Toronto

Your Committee reports that it held a meeting on May 9, 2018, at 4:10 p.m. in the Council Chamber, Simcoe Hall, at which the following were present:

David Dubins (In the Chair)  
Cheryl Regehr, Vice-President and Provost  
Cristina H. Amon  
Adalsteinn Brown  
Gilbert Delgado  
Joseph Desloges  
Zhong-Ping Feng  
Susan Froom  
Ira Jacobs  
Stephen R. Julian  
Normand Labrie  
Ernest W.N. Lam  
Mark Lautens  
Maureen MacDonald  
Catherine Riddell  
Trevor Rodgers, Executive Director, Planning and  
Budget  
Susan Senese  
Andrew Szende

**Non-voting-Assessor:**

Sheila Brown  
David Palmer  
Gilbert Delgado

**Regrets:**

Suzanne Conklin Akbari (Vice-Chair)  
Scott Mabury

**Secretariat:**

Joan Griffin, Secretary

**In Attendance:**

Ms Mary Choi, Assistant Dean (Administration), Faculty of Dentistry  
Dr. Jane Harrison, Director, Academic Programs and Policy, Office of the Provost and  
Vice-President  
Professor Daniel Haas, Dean, Faculty of Dentistry  
Professor Morris Manolson, Interim Associate Dean, Research, Faculty of Dentistry  
Professor Richard Sommer, Dean, John H. Daniels Faculty of Architecture, Landscape and  
Design  
Ms Archana Sridhar, Assistant Provost

Mr. Kevin Wilson, Chief Administrative Officer, John H. Daniels Faculty of Architecture,  
Landscape and Design

## OPEN SESSION

### 1. Chair's Remarks

The Chair welcomed members to the final meeting of the 2017-2018 academic year and thanked them for their valuable service to the Committee. He further encouraged members to complete the online feedback survey, noting that their feedback helped to shape how the work of the next year's Committee would proceed. Members were encouraged to watch their email in-boxes for a message from the Secretary.

### 2. Assessors' Reports

The Provost provided a brief presentation on Performance Indicators, explaining that Performance Indicators are an inventory of metrics demonstrating the performance of the University, and are used for a variety of purposes including evaluation, communication and reporting to Government. This year's report organizes the performance indicators into four themes that parallel the metrics identified in the Strategic Mandate Agreement (SMA) process: Research & Innovation, Education and Pathways, Student Experience, and Staff & Resources.

Research & Innovation – The Provost noted that the University continued to be ranked favourably among its peer institution internationally in all the major ranking indices, sitting first among Canadian institutions in all rankings and among the Top 10 globally of publically funded institutions. U of T faculty members continue to be among the top publishers, authors of cited works, and recipients of tri-agency funding. The University is also successful in establishing new research-based start-up companies.

Education & Pathways – Employability Rankings, First-Generation Students, Students working with Accessibility Services, and Student Financial support were among the key metrics identified by the Provost. In response to a member's question about the increasing number of students seeking examination accommodation, the Provost confirmed that there has been a significant increase in students seeking Accessibility Services for a variety of reasons, including increasing mental health needs. A member commented that accommodations are also needed to navigate the built environment at the University and care given in designing spaces is necessary.

Student Experience – The Provost reported that overall Student Experience metrics met or exceeded those of the University's peer institutions. Changes in retention rates (slightly declined) and undergraduate six-year graduation rate (improved overall and in-line with peer institutions) were highlighted. In response to questions regarding student international experience, the Provost noted that she believed the statistics chosen did not reflect the true student participation and that work continued in this area. She further indicated that UofT was working with other universities in Ontario and across the country to develop common definitions of international experience. Introduction of various tools, including the Co-Curricular Record are expected to help quantify participation.

Staff & Resources – The Provost highlighted the University's endowment per student is significantly lower than the Association of American Universities (AAU) Peer Institutions and including public Peer Institutions. She further commented that the University's credit rating remained stable and was better than the Province of Ontario.

**3. Academic Plan: Factor-Inwentash Faculty of Social Work Academic Strategic Plan, 2017-2022: Transforming Lives, Connecting Communities**

The Planning and Budget Committee received the *Factor-Inwentash Faculty of Social Work Academic Plan 2017-2022: Transforming Lives, Connecting Communities* for information.

Following an introduction by Provost Regehr, Dean Faye Mishna spoke to the extensive consultation and engagement process Social Work undertook in developing their plan.

Professor Mishna noted that the previous strategic plan still felt relevant and they undertook a process that helped them to a clearer picture of the Faculty's plan moving forward. They reviewed and updated finding and built on previous work in a more in depth manner.

There were no questions or comments from the Committee for Professor Mishna. The Chair congratulated Social Work on their carefully developed plan.

**4. Annual Report: Accessibility for Ontarians with Disabilities Act (AODA), 2017-2018**

The Planning and Budget Committee received the *Annual Report: Accessibility for Ontarians with Disabilities Act (AODA), 2017-2018* from Ben Poynton, Accessibility for Ontarians with Disability Officer for the University, on behalf of Professor Kelly Hannah-Moffatt, Vice-President, Human Resources and Equity. The report is also presented to University Affairs Board for information.

Mr. Poynton noted that the report for 2017-2018 differed from previous years as there had been an effort to create a comprehensive and interactive document based on an increased consultation process that identifies how the University is meeting and exceeding priorities and addressing barriers beyond the minimum of those outlined in the legislation. The report focused on the areas the University is committed to improving: build environment, communication, service delivery (streamlining), pedagogical resources based on accessible designs rather than accommodation; and highlighted specific successes throughout the year.

In response to member questions, Mr. Poynton indicated that his office works with the Federated Universities regarding accessibility and when feasible, knowledge and resources are shared. It was further noted that challenges remain but that work is ongoing, through the development of a more systemic plan for the built environment, especially where renovations of facilities are scheduled or needed.

The Chair thanked Mr. Poynton for his presentation.

**5. Annual Report: Design Review Committee 2017**

The Planning and Budget Committee received the Annual Report from the Design Review Committee and a presentation by Mr. Gilbert Delgado, Chief University Planning, Design & Construction for information.

Mr. Delgado highlighted the projects that were considered by the Committee in 2017, which included 16 projects which required the Committee to meet six times. It was reported that the projects both improved the physical beauty of the campus while also provided for much needed new space and functional improvements. Projects represented new construction, renovations and landscape projects. The Committee also reviewed the *Secondary Plan Urban Design Guidelines* to understand the context of future buildings and public spaces. It was explained that several of the projects discussed have been concluded while others are not yet started.

In response to member questions, Mr. Delgado explained that all building now requires a cultural assessment that includes not only how the building will be used but how people approach the buildings, what view will be impacted by the development.

The Chair thanked Mr. Delgado and his team for the presentation.

**6. Report of the Previous Meeting - Report No. 181, April 4, 2018**

Report Number 181 (April 4, 2018) was approved.

**7. Business Arising from the Report of the Previous Meeting**

There was no business arising from the report of the previous meeting.

**8. Date of Next Meeting – Tuesday, September 18, 2018**

The Chair reminded members that the next meeting was scheduled for Tuesday, September 18, 2018, from 4:10 – 6:00 p.m.

**9. Other business**

There were no items of other business.

The meeting adjourned at 5:16 p.m.

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Secretary

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Chair

May 10, 2018