

**UNIVERSITY OF TORONTO**

**THE GOVERNING COUNCIL**

**FEBRUARY 28, 2019**

MINUTES OF THE MEETING OF THE GOVERNING COUNCIL held on February 28, 2019 at 4:30 p.m. in the Council Chamber, Room 3130, William G Davis Building, UTM.

**Present:**

Claire Kennedy (Chair)  
N. Jane Pepino (Vice-Chair)  
Rose M. Patten, Chancellor  
Meric S. Gertler, President  
Cheryl Regehr, Vice-President and  
Provost  
Harvey Botting  
David N. Bowden  
Catherine Bragg  
P.C. Choo  
Susan Froom  
Ulrich j. Krull  
Litos Li  
Price Amobi Maka  
John Paul Morgan  
Jan K. Mahrt-Smith  
Mohan Matthen  
Douglas McDougall  
Harry Orbach-Miller  
Sandhya Mylabathula  
Andrea M. Sass-Kortsak  
Salvatore M. Spadafora  
Tom Sutherland  
Andrew Szende  
W. Keith Thomas

Sheree Drummond, Secretary of the  
Governing Council

**Secretariat:**

Alexandra Di Blasio  
Cindy Ferencz-Hammond  
Anwar Kazimi  
David Walders

**Absent:**

Preet Banerjee  
Janey Ecker  
Zabeen Hirji  
Gary D. Goldberg  
Avrum I. Gotlieb  
Edie Guo  
Mala Kashyap  
Paul Kingston  
Nykolaj F. Kuryluk  
Ernest W.N. Lam  
Mark Lautens  
Brian D. Lawson  
Ron Levi  
Mark Krembil  
Mark Henry Rowswell  
Nicholas Terpstra  
Steven J. Thorpe  
Bruce Winter  
Samra Zafar

**In Attendance:**

Daavid Estok, Vice-President, Communications  
Kelly Hannah-Moffat, Vice-President, Human Resources and Equity  
Scott Mabury, Vice-President, University Operations

Andrea Carter, Assistant Dean, Student Wellness, Support & Success  
David Curtin, Director, Communication Services

Anthony Gray, Director, Strategic Research  
Nadina Jamison, Assistant Vice-President, Strategic Initiatives  
Susan McCahan, Vice-Provost, Academic Programs  
Steve Moate, Senior Legal Counsel, Office of the President  
Mark Overton, Dean of Student Affairs, UTM  
Meredith Strong, Director, Office of the Vice-Provost, Students

Christopher Bint, Elder Technology Assistance Group  
Tracey Bowen, Associate Director, Institute of Communications, Culture Information and technology (ICCIT)  
Numrita Ramanan, ICCIT Student

## **1. Chair's Remarks**

The Chair welcomed members and guests to the meeting. She thanked Ms Stepanka Elias, Director of Operations, Design and Construction, Mr. Greg Karavelis, Senior Facilities Planner and Monika Farrell, Senior Planner for leading a pre-meeting tour of the North Building. She offered remarks of condolence for Chancellor Emeritus Michael Wilson, noting his extraordinary career and his exemplary service to the University. She noted that he considered it a privilege and an honour to serve as Chancellor, and embraced the role with passion and excitement. She thanked those who were able to attend the service of life for the Chancellor Emeritus.

The Chair then announced the election results, effective June 2019.

The following teaching staff members were elected or re-elected for a three-year term effective July 1, 2019:

- Professor Mark Lautens
- Professor Jun Nogami
- Professor K. Sonu Gaind
- Professor Sal Spadafora

The following student members were elected or re-elected to serve one year terms effective July 1, 2019:

- Apefa Adjivon
- Yining (Elin) Gu
- Andrew Girgis
- Mallory Estelle Jackman
- L.P. Veilleux
- Amin Kamaledin
- Susan Froom

The following individual was elected as an administrative staff member, effective July 1, 2019:

- Mr. Sarosh Jamal

The following individuals were elected or re-elected to the College of Electors, to serve three-year terms, effective July 1, 2019:

- Mr. Harvey Botting
- Ms Joan Johnston
- Ms Samra Zafar

The Chair congratulated and welcomed both new and returning Governors. She stated that their willingness to contribute to the work of the University was very much appreciated. The Chair also acknowledged the Governors who would not be returning and thanked them for their work, and noted that there would be opportunities to celebrate their contributions before the end of the governance year.

Professor Ulrich Krull, Principal of the University of Toronto Mississauga, welcomed members and guests to UTM. He noted that UTM had a strategic vision to increase the research focus of the campus, which would add significant value not only to UTM, but to the University as a whole. He highlighted the new UTM Science Building, which was expected to be completed in 2021, and would host the Department of Medicinal Chemistry as its anchor tenant. It was hoped that this project would foster connections with industry partners to broaden and deepen the research mandate. Collaboration with both industry and with the City of Mississauga was also planned to create of campus receptors for research and innovation. He noted that two of the main motivators of research growth would be life science and advanced manufacturing.

Turning to the 10% tuition cut that had been announced by the Provincial Government, Professor Krull noted that UTM would be taking a collaborative approach to the problem, and that chairs and directors of departments would be working with the administration on strategies to reduce cost. In terms of international students, the current international student population at UTM was 24% and the goal would be to increase this by 1%, to 25%.

The Chair thanked Professor Krull for his report.

## **2. Report of the President**

Echoing the Chair's remarks, the President noted that the University community continued to mourn the loss of its Chancellor Emeritus Wilson, who had made a profound impact on the University and the county.

### *Boundless Campaign*

The President noted that the *Boundless* campaign had formally ended on December 31, 2018. The final figure for the campaign would be announced on March 19, 2019. The *Boundless* campaign had

received gifts from over 100,000 unique donors, and the University was planning a ‘season of gratitude’ to thank its many benefactors. The University had entered the quiet phase of its next campaign timed to close around 2027, which would mark the University’s 200<sup>th</sup> birthday.

### Provincial Matters

Turning to provincial matters, the President reported that a first round of technical briefings had been held with the Ministry of Training, Colleges and Universities regarding the provincial tuition cuts as well as the new parameters for Ontario Student Assistance Program (OSAP) and ancillary fees.

- The 10% tuition cut for next year would apply to students in all publicly-funded programs, including graduate and professional programs.
- This new tuition framework must be in place for the 2019-2020 school year, and tuition levels would be frozen for the 2020-2021 year.
- These cuts would have the effect of removing revenues from the University’s budget that would otherwise have helped support students with the greatest financial need.
- With respect to OSAP, the government was also increasing the income threshold for eligibility, parental contribution levels as well as the proportion of student aid received as loans, and reducing the proportion received as grants. This ratio would also be scaled according to income.
- Combined with a number of other changes, these moves would have the overall effect of increasing the amount that OSAP recipients would have to pay for their education, and possibly reduce the number of students eligible for OSAP grants.
- Turning to changes to ancillary fees, as of the 2019-2020 academic year, the Ministry would require Universities to categorize all ancillary fees as either *essential* or *non-essential*.
- Universities must provide a mechanism for students to opt out of all ‘non-essential’ fees. Opt-outs must be available online and offered upfront at time of billing. All fees must be itemized individually – ‘bundling’ of fees into groups will not be permitted.

Overall, it was still too early to assess the impact the various changes, and the University would be working to minimize negative impacts on the institution, its faculty, staff, and students.

### Federal Matters

Turning to federal matters, the President reported that he had been in Ottawa before reading week, and had hosted a very successful alumni event, met with Science Minister Duncan and the Deputy Minister of Employment and Social Development Canada, and chaired the quarterly meeting of U15 executive heads. The President, along with the U15, had continued to advocate for federal support for international student mobility, work-integrated learning, graduate student scholarships and fellowships, and the need to reform the Research Support Fund.

### QS Subject Rankings

Turning to academic rankings, the President reported that, in the newly released QS subject rankings, which ranked institutions in five broad subject areas broken into 48 more specific fields, the University performed exceptionally well:

- The University was the top-ranked institution in Canada across every major subject category.
- Internationally, the University ranked among the top 20 universities in the world in a remarkable 26 of the 48 subjects reviewed.
- In fact, the President noted, U of T ranked in the top 50 for more subjects than *any other university in the world*.

In reply to a member's question about the upcoming changes to OSAP, the President reaffirmed the University's commitment to the Student Access Guarantee.

Finally, the President read into the record the names of the individuals who had accepted the Governing Council's invitation this year to receive an honorary degree from the University of Toronto.

#### **Alan Bernstein**

For his excellence in the Academy, as a leading medical researcher and driving force in the promotion of innovative and collaborative research in Canada and globally.

#### **J. Edward (Ted) Chamberlin**

For Excellence in the Academy, through his prolific and impactful scholarship, commitment to academic administration, and mentorship of emerging scholars.

#### **Carlo Fidani**

For his outstanding service for the public good, through impressive philanthropic leadership and vision, in education, health care and the sciences.

#### **Judy Goldring**

For her service to the University, as an unwavering leader with a commitment to access and inclusion in governance, and as a champion for students.

#### **Lorna Goodison**

For her excellence in the arts, as an internationally admired poet, performer, and storyteller.

**Nathan (Nate) Leipziger**

For his outstanding service to the public good, as an educator, witness to the past, and champion for justice.

**The Honourable Michael Moldaver**

For his service to the professions, through exemplary work as a lawyer and jurist.

**C. David Naylor**

For his outstanding service for the public good, excellence in the academy, and service to the University.

**Kathleen (Katie) Taylor**

For her outstanding service for the public good, as a committed community volunteer, advocate for women in business, and mentor to youth.

**Mark Tewksbury**

For his excellence in sport, as a record-breaking swimmer, athlete advocate, LGBTQ human rights advocate and role model.

**Setsuko Thurlow**

For her outstanding service for the public good, as an advocate and champion for peace, and as a volunteer leader for the global nuclear disarmament community.

**William (Bill) Troost**

For his outstanding service to the University, as a dedicated and transformative volunteer, mentor, and philanthropist.

The Chair thanked the President for his report.

**3. Strategic Presentation: *Institute of Communication, Culture, Information and Technology (ICCIT) Academic Internship Program***

Professor Tracey Bowen, Chair of the ICCIT, offered a presentation which provided an overview of the ICCIT internship program, which provided students with 100 hours of work placement over a 12-14 week term. This provided students with an opportunity to apply - in a practical setting - the expertise they gained through their course work, to make personal contacts in the communication, media, information and technology sectors, and to demonstrate professional readiness. Professor Bowen also provided an overview of the Professional Experience Certificate in Digital Media, Communication and Technology, which provided eligible students the opportunity to integrate two paid work placements into their ICCIT program of study complemented by three specific courses that focused on integrating their work experiences.

Ms. Numrita Ramanand, a student who recently completed the ICCIT internship program described her internship at the Mississauga Business Enterprise Centre, noting that it had been an extremely positive experience which had enriched her educational experience and guided her career planning. Mr. Christopher Bita, who had previously completed an ICCIT internship, described how the experience led him to creating his own company which focused on assisting the elderly to use technology more effectively. The company, the Elder Technology Assistance Group, was also now accepting ICCIT interns.

The Chair thanked Professor Bowen, Ms Ramanand and Mr. Bita for their presentation.

#### **4. Capital Project: Report of the Project Planning Committee for FitzGerald Building Revitalization**

Professor Mabury provided the highlights of the FitzGerald Building Revitalization capital project, noting that the revitalization would create innovative mixed-use administrative space for approximately 300 people from 7 divisions. The building was expected to be significantly more efficient than the current building (projections are that it would cost 80% less per nasm to operate) and occupancy was expected in 2020.

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the *Report of the Project Planning Committee for the FitzGerald Building Revitalization*, dated November 23, 2018, be approved in principle; and,

THAT the project totaling 4,900 net assignable square metres (nasm) (10,092 gross square metres (gsm)), be approved in principle, to be funded by Central Funds and Financing.

#### **CONSENT AGENDA**

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT the consent agenda be adopted and items on it approved.

#### **5. Minutes of the Previous Meetings of the Governing Council: December 13, 2018 and January 14, 2019 (special meeting)**

On a motion duly made, seconded and carried

IT WAS RESOLVED

THAT the minutes of the previous meetings of the Governing Council be approved.

## **6. Business Arising from the Reports of the Previous Meetings**

There was no business arising from the reports of the previous meetings.

## **7. Reports for Information**

Members received the following reports for information:

- a) Report Number 219 of the Academic Board (January 31, 2019)
- b) Report Number 244 of the Business Board (February 4, 2019)
- c) Report Number 33 of the University of Toronto Scarborough Campus Council (January 30, 2019)
- d) Report Number 33 of the University of Toronto Mississauga Campus Council (January 30, 2019)\*
- e) Report Number 500 of the Executive Committee (December 4, 2018)
- f) Report Number 501 of the Executive Committee (January 14, 2019)
- g) Report Number 502 of the Executive Committee (February 13, 2019)

## **END OF CONSENT AGENDA**

## **8. Date of Next Meeting – Thursday, April 4, 2019 from 4:30 to 6:30 p.m.**

The Chair advised members that the next Governing Council meeting was scheduled for Thursday, April 4, 2019 at 4:30 p.m.

## **9. Question Period**

The Chair advised that a member had submitted questions in advance of the meeting which raised questions regarding snow and ice removal on campus as well as procedures concerning campus closures due to weather.

Professor Regehr explained that there were many factors that were considered when closing a campus due to weather, including student and staff safety, University daycare, the impact of cancelling classes and exams as well as the ability to access the University public transit. The University would be re-examining its closure protocol, especially is it related to midday closures.

Professor Mabury reported that there were currently 320 staff members working to clear snow and ice from campus. The goal was to have all entrance ways cleared by 9:30 a.m. and, overall, the approach to snow and ice removal had been very effective. Extreme weather conditions that arose midday presented some particular challenges and ways in which to improve snow and ice removal in these cases would be examined.

## **10. Other Business**

There were no items of other business.

The Governing Council moved *In Camera*.

**11. Capital Project: Report of the Project Planning Committee for FitzGerald Building Revitalization – Total Project Cost and Sources of Funding**

On motion duly made, seconded and carried

IT WAS RESOLVED

THAT the recommendations concerning Total Project Cost and Sources of Funding for the Fitzgerald Building Revitalization, as outlined in the memorandum from Professor Scott Mabury, dated February 21, 2019, be approved.

The meeting returned to open session.

The meeting adjourned at 6:25 p.m.

\_\_\_\_\_  
Secretary

\_\_\_\_\_  
Chair

March 1, 2019